



# Towards more efficient and sustainable logistics

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European Commission / DG MOVE

# Towards more efficient and sustainable logistics

- **Logistics – challenges and answers from the industry**
- **How do public authorities support industry in answering to these challenges ?**
- **Focus on e-Freight**

# Logistics – key for EU economy

- **Logistics, a trade facilitator.**
- **A wide economic sector : 7% of EU GDP, 7 million jobs**

Country	Year	LPI Rank	LPI Score ▼	Customs ?	Infrastructure ?	International shipments ?	Logistics competence ?	Tracking & tracing ?	Timeliness ?
Germany	2014	1	4.12	4.10	4.32	3.74	4.12	4.17	4.36
Netherlands	2014	2	4.05	3.96	4.23	3.64	4.13	4.07	4.34
Belgium	2014	3	4.04	3.80	4.10	3.80	4.11	4.11	4.39
United Kingdom	2014	4	4.01	3.94	4.16	3.63	4.03	4.08	4.33
Singapore	2014	5	4.00	4.01	4.28	3.70	3.97	3.90	4.25
Sweden	2014	6	3.96	3.75	4.09	3.76	3.98	3.97	4.26
Norway	2014	7	3.96	4.21	4.19	3.42	4.19	3.50	4.36
Luxembourg	2014	8	3.95	3.82	3.91	3.82	3.78	3.68	4.71
United States	2014	9	3.92	3.73	4.18	3.45	3.97	4.14	4.14
Japan	2014	10	3.91	3.78	4.16	3.52	3.93	3.95	4.24

# The logistics sector has to face number of challenges

- **An increased volatility of opportunities and risks, and shifting economic centers in a global economy => fragile competitiveness**
- **eCommerce and related rising customer expectations => ever more complex supply chains/relying on suppliers**
- **Disruptive technologies: 3D printing, drones**
- **Environment: impacts and limited energy resources**

# Companies answer to those challenges through :

- **Innovating to improve quality of service**
- **Flexibility :**
  - "Physical Internet" => optimise use of transport infra / services
  - eCommerce => customisation of services
- **Cooperation :**
  - Along and across supply chains (2M, G6)
  - Physically / virtually
  - => Increase load factors, decrease costs, build new opportunities

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# How do public authorities support companies in answering to challenges ?

## Proposing a vision for the transport system 2050

White Paper on Transport 2011

- **For:** A Single European Transport Area in which all residual barriers – between modes and between borders – are eliminated
- **Transport has to:** use less energy, cleaner energy, exploit efficiently a multimodal, integrated and 'intelligent' network
- **1 target:** -60% of GHG emissions by 2050

# How do public authorities support industry in answering to challenges ?

**Technical  
tools**

**Standards**

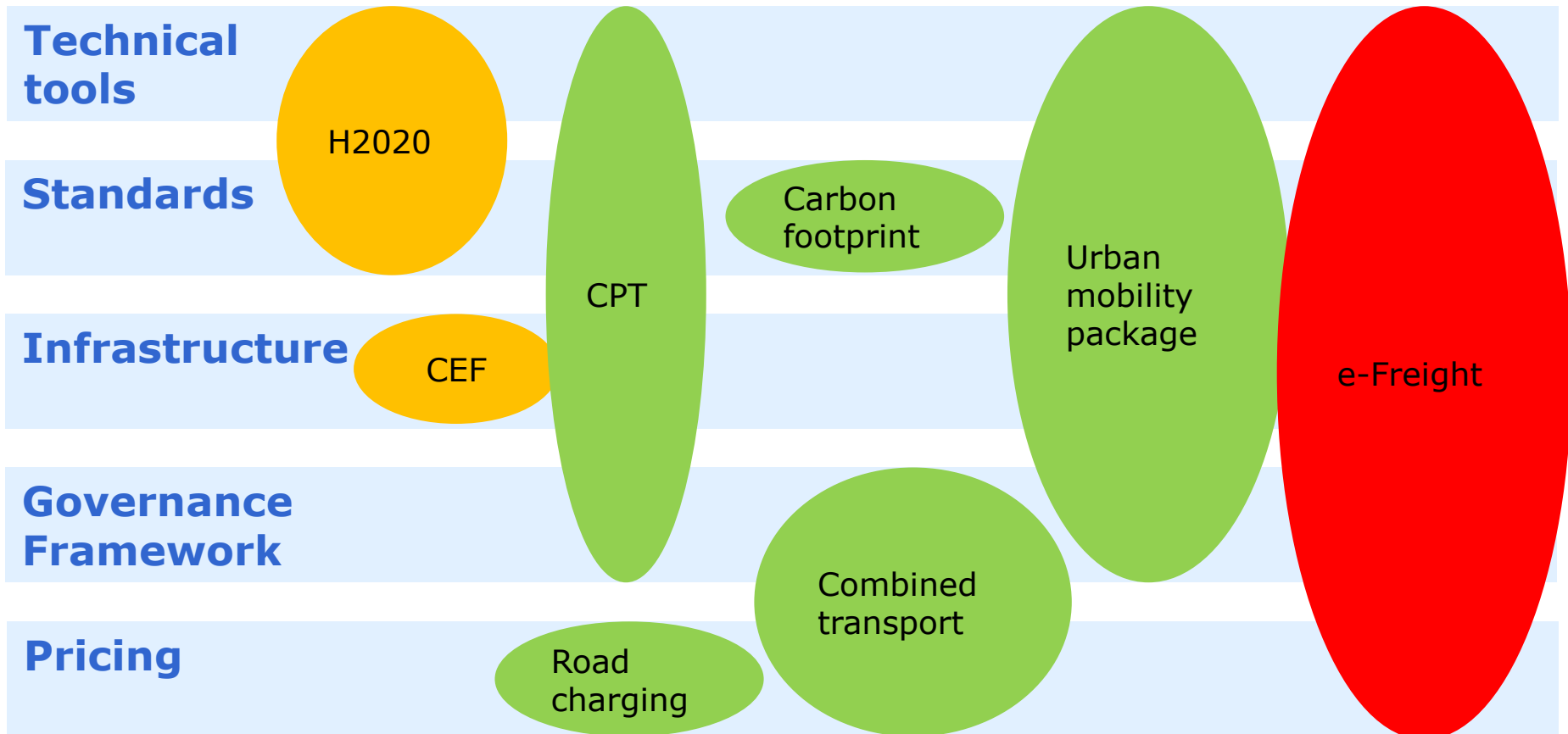
**Infrastructure**

**Pricing**

**Governance  
Framework**



# How do public authorities support industry in answering to challenges ?



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**Technical  
tools**

H2020

**Standards**

**Infrastructure**

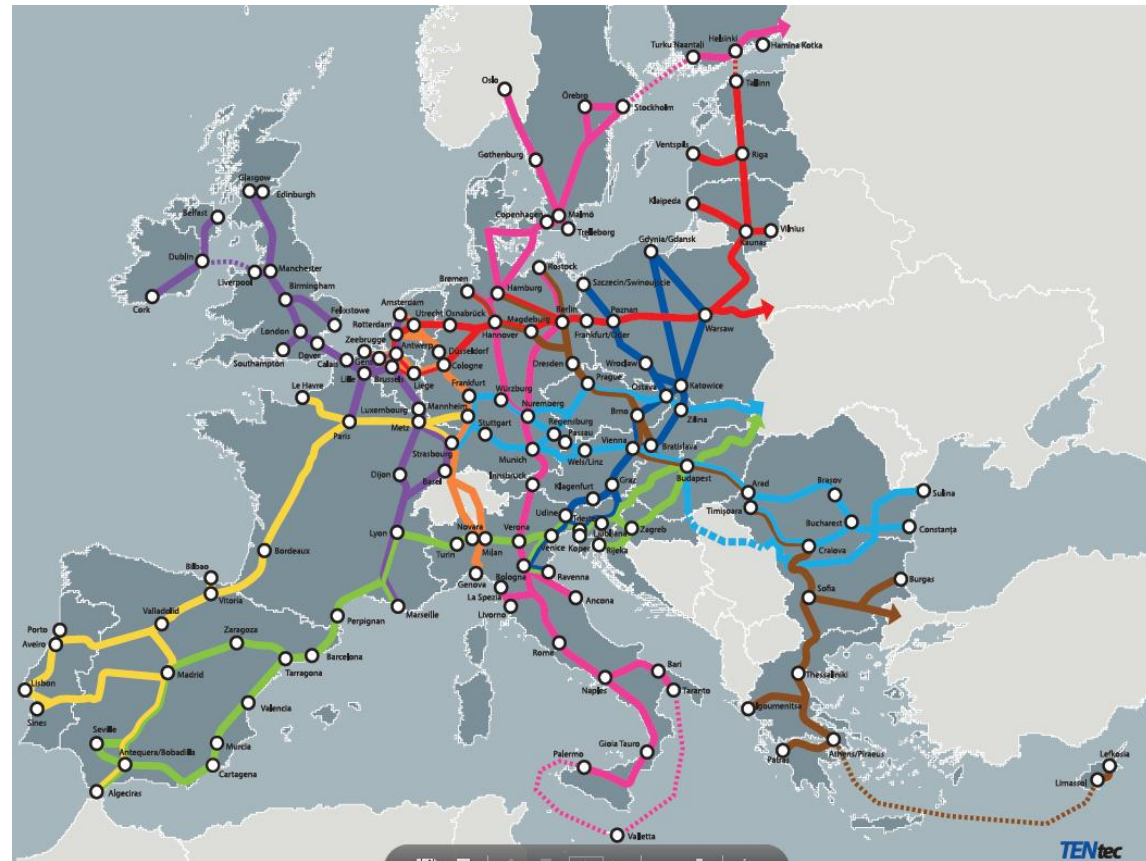
CEF

**Governance  
Framework**

**Pricing**

# CEF / TEN-T : funding infrastructure

- **TEN-T revision:**  
a dual layer approach  
core network - 9 major  
corridors
- **Funding :**  
"Connecting Europe  
Facility"  
€26 billion (2014-2020)
- **First call / e-Freight  
topic**



# Horizon 2020 : how to use infrastructure and resources at best

- **EU research and innovation programme**  
(FP7 + CIP)
- **Nearly €80 billion funding (2014-2020)**  
For the societal challenge "Smart, green & integrated transport" : € 6.339 billion
- **First calls for proposals - €15 billion over first two years**  
For the societal challenge "Smart, green & integrated transport" : € 717.5 million



# How do public authorities support industry in answering to challenges ?

**Technical  
tools**

H2020

**Standards**

Carbon  
footprint

**Infrastructure**

CEF

CPT

Urban  
mobility  
package

**Governance  
Framework**

Combined  
transport

**Pricing**

Road  
charging



# Clean Power for Transport Package

- **Policy action for the market take-up of alternative fuels**
- Communication:
  - A comprehensive European alternative fuels strategy
  - A framework to guide technological development and give confidence to consumers on the market development.
- Directive on the deployment of alternative fuels infrastructure:
  - Member States shall adopt national policy frameworks for the market development of alternative fuels and their infrastructure
  - Minimum infrastructure targets for the build-up of alternative fuel infrastructure
  - Fuel labelling.



# Road charging

- **Road maintenance problem**
- **Current legislation :**
  - Road user charges on the main road network : Directive 1999/62/EC "Eurovignette"
- **Future EU legislation :**
  - A patchwork of different systems across the EU => new legislation needed for harmonised transition to infrastructure funding based on the user-pays and polluter-pays principles.
  - 2011 White Paper foresees : restructuring transport charges and taxes; internalisation of external costs and congestion
  - Directive 1999/62/EC => report by 16/10/2015 - further revision of the Directive ?
  - A proposal is under consideration by the Commission - Incoming Commission

# Carbon footprint calculators

- **Estimate the carbon footprint of freight transport services:**
    - Harmonising/standardising methodologies: comparable results
    - Support the industry in its efforts for a precise calculation of their individual carbon emissions: accurate results
    - Improve application of carbon footprinting by the industry;
- ⇒ better choices and easier marketing of cleaner transport solutions.
- EC study on-going

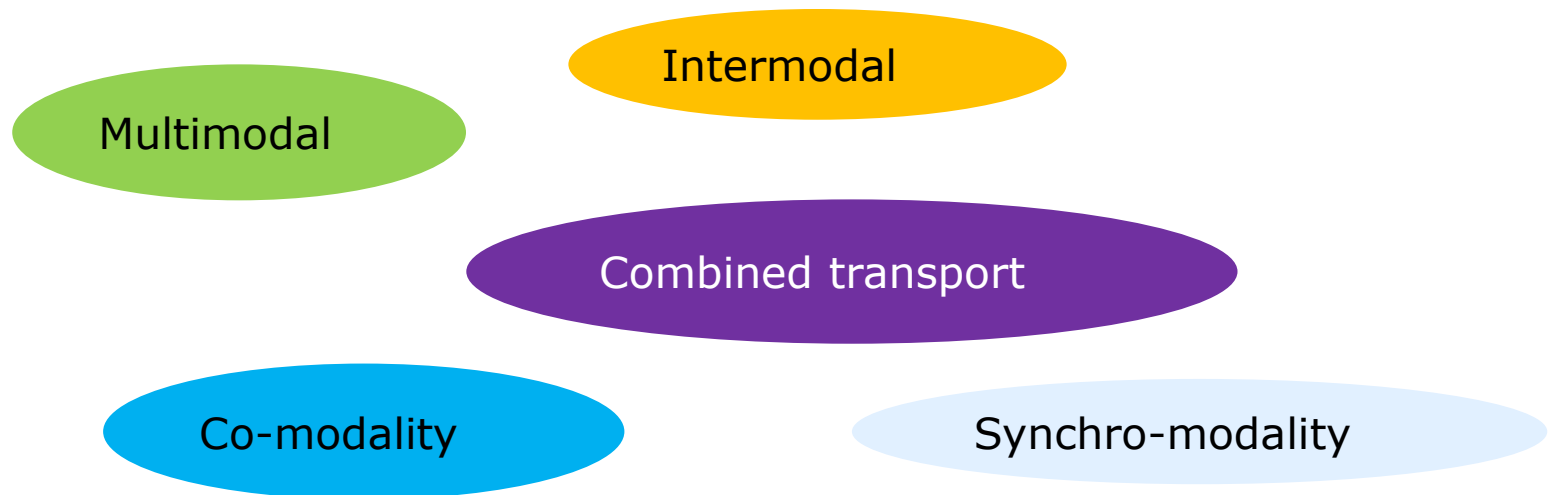


# Urban Mobility Package

- **Communication "Together towards competitive and resource efficient urban mobility " complemented by:**
  - Annex: the concept of Sustainable Urban Mobility Plans,
  - 4 Staff Working Documents, including one on urban logistics.
- **Reinforcing supporting measures for sustainable, competitive and resource-efficient urban transport by:**
  - Sharing experiences, show-casing best practices, and fostering cooperation
  - Providing targeted financial support: ESIF, TEN-T
  - Focussing research and innovation on delivering solutions for urban mobility challenges: CIVITAS 2020, Smart Cities and Communities
  - Involving the Member States and enhancing international cooperation.

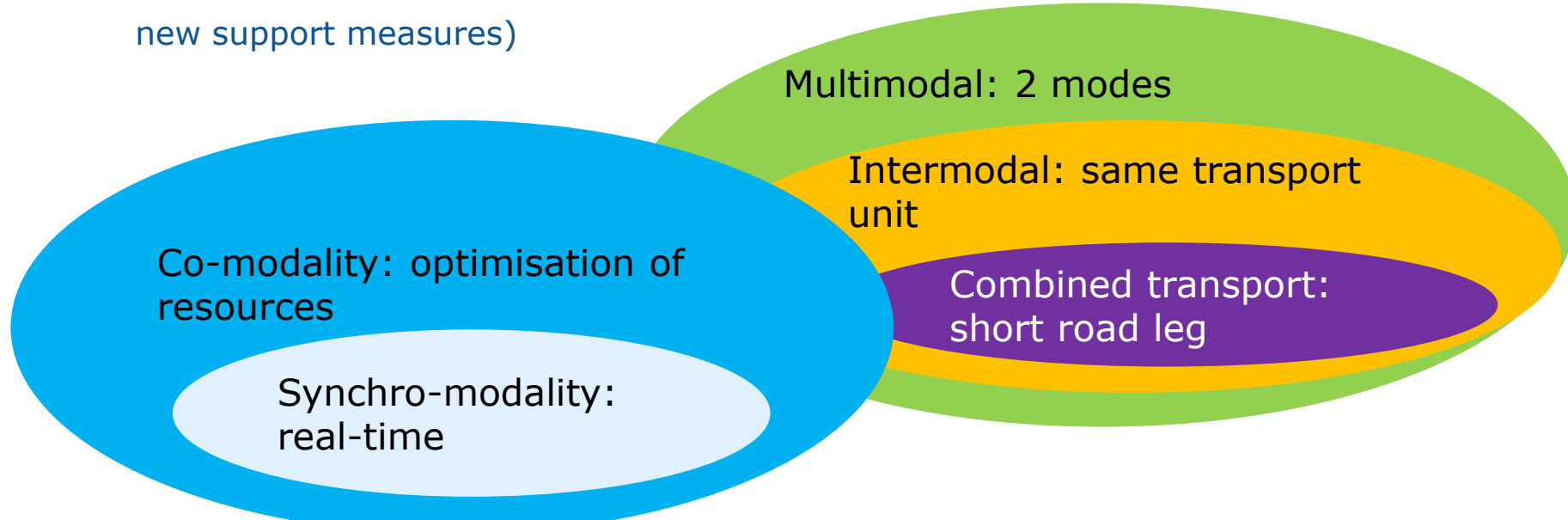
# Combined transport

- **Combined Transport Directive (92/106/EEC) :**
  - **provides incentives for promoting inter-modal transport** (liberalisation of road cabotage, elimination of authorisation procedures, fiscal incentives)



# Combined transport

- **Combined Transport Directive (92/106/EEC) :**
  - **provides incentives for promoting inter-modal transport** (liberalisation of road cabotage, elimination of authorisation procedures, fiscal incentives),
  - **currently subject to a revision process (REFIT) => Commission proposal to amend the Directive ?** (definition clearer / more adapted to today's processes/regions ; new support measures)



The diagram consists of several overlapping ovals. On the left, a large blue oval contains the text 'Co-modality: optimisation of resources'. Inside this blue oval is a smaller, light blue oval containing 'Synchro-modality: real-time'. To the right of the blue oval is a large green oval containing 'Multimodal: 2 modes'. Overlapping the bottom of the green oval is a yellow oval containing 'Intermodal: same transport unit'. Overlapping the bottom of the yellow oval is a purple oval containing 'Combined transport: short road leg'.

Co-modality: optimisation of resources

Synchro-modality:  
real-time

Multimodal: 2 modes

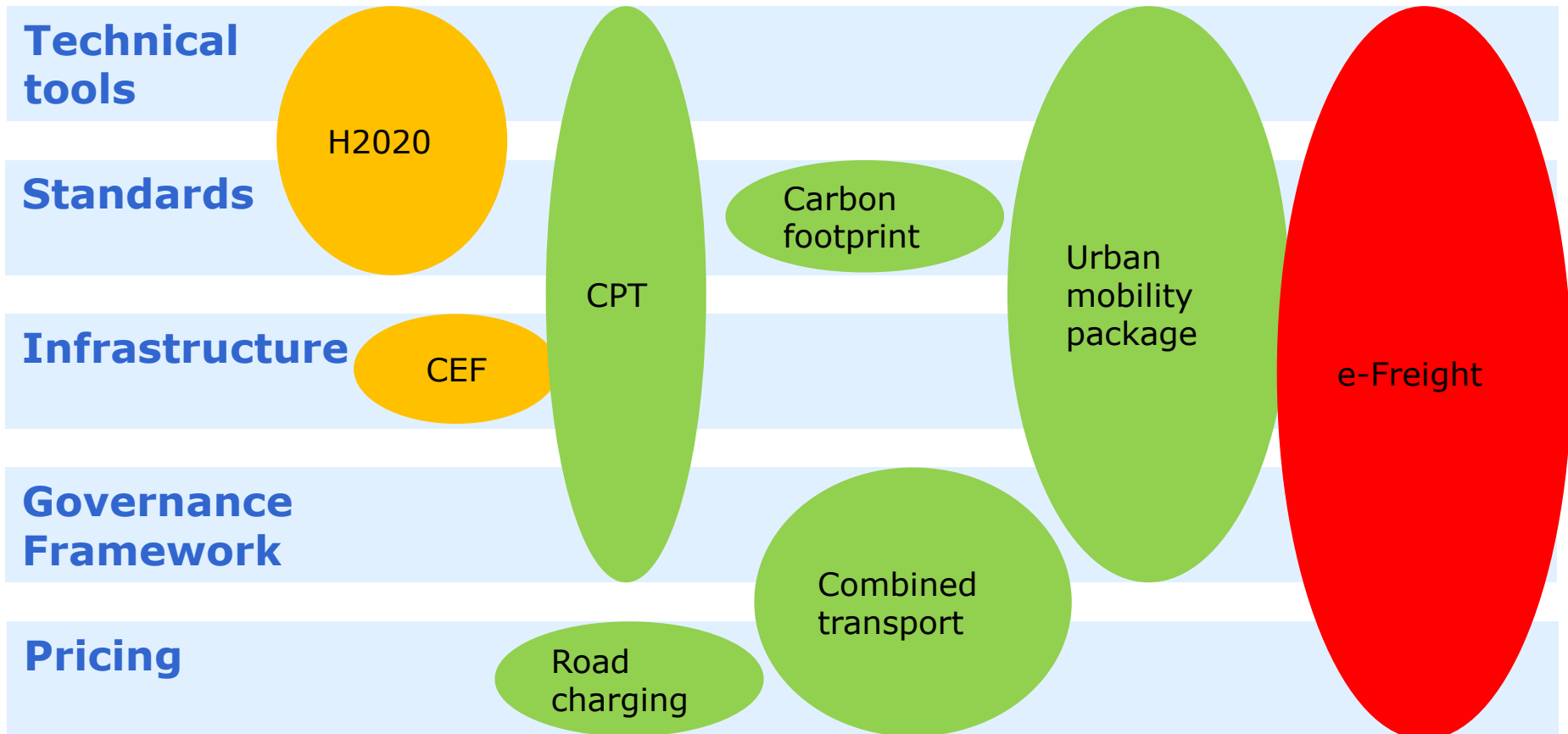
Intermodal: same transport  
unit

Combined transport:  
short road leg

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# How do public authorities support industry in answering to challenges ?

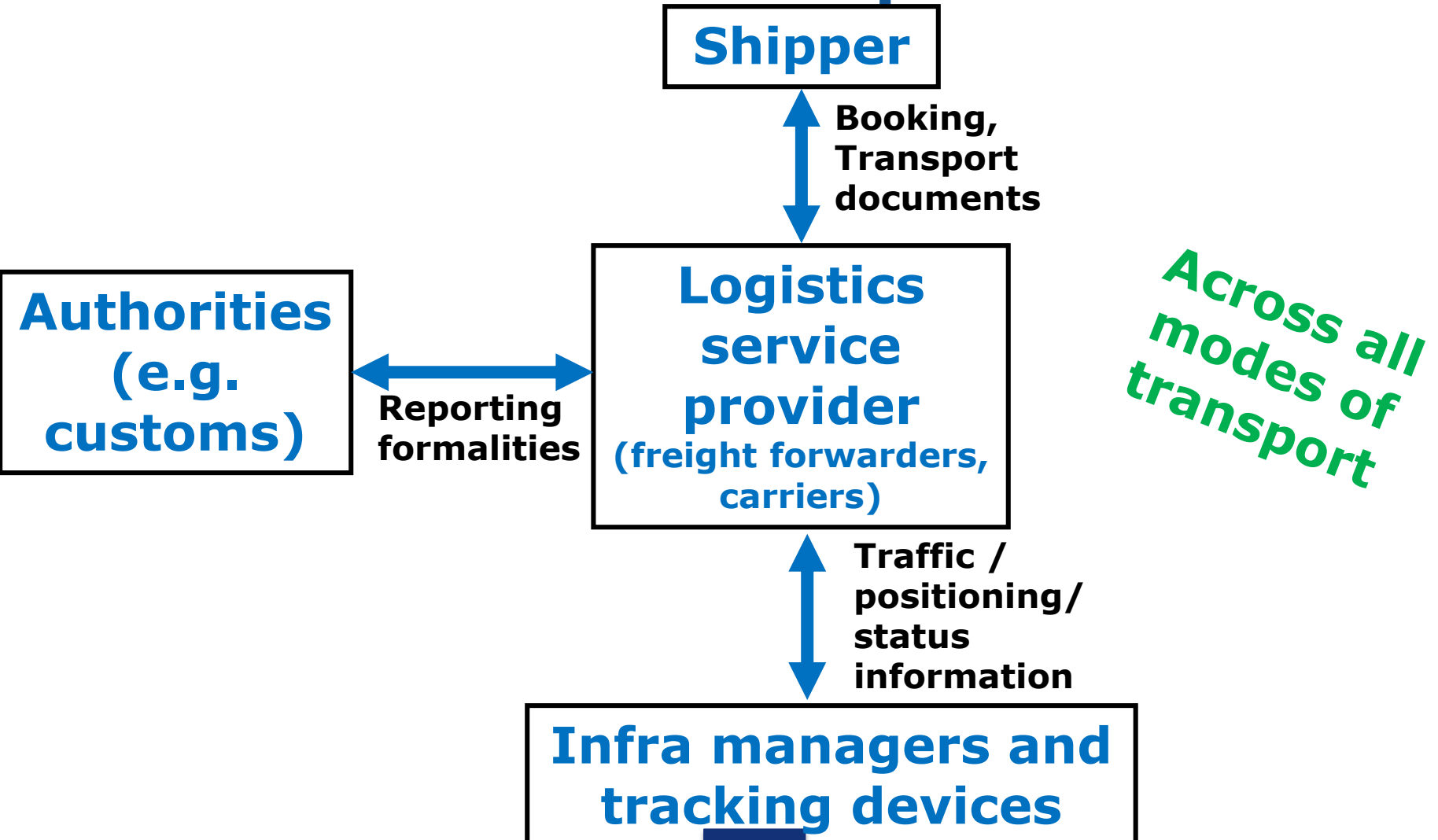


# e-Freight: Make logistics more efficient through an easier access to information

- Supporting evolution of the logistics sector towards ever more flexible and collaborative supply chains
- Important role of information exchange in this evolution
- e-Freight: making logistics more efficient, less costly and building new market opportunities...

... by simplifying exchange, access and use of information in logistics.

# What data do we speak about ?



# To improve information exchange, the sector faces challenges

- Moving "for real" from paper to electronic documents to save costs
- Avoiding repeated data entry into different systems to decrease administrative burden: provide data once – STD / SRM
- Integrating information from different sources will build new business opportunities for the sector

**In the air sector: 10 billion € / year**

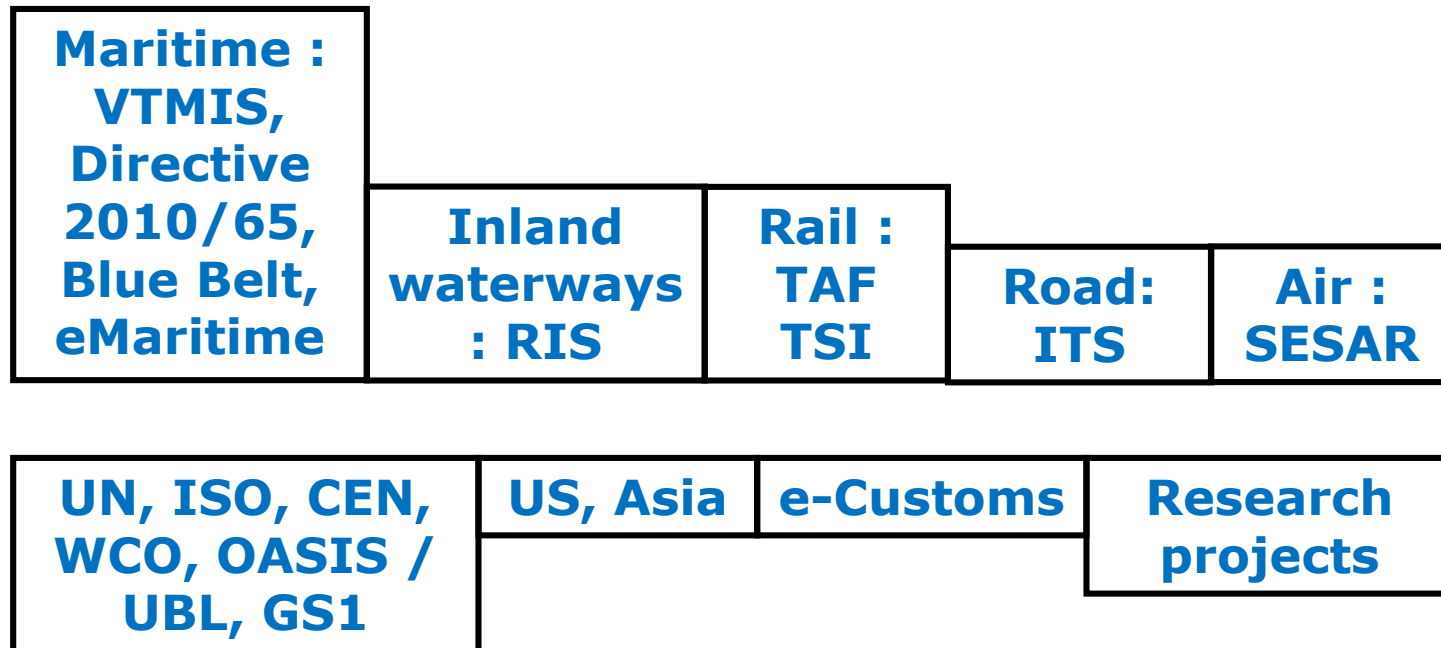
**800 of the 2300 elements required to report to various authorities are common.**

**Real-time optimisation: 3-9 million € / year / company**



# Systems existing / under development

- Existing/under development systems and initiatives provide a basis for easier information exchange...



# But stakeholders point to remaining problems which need EU intervention

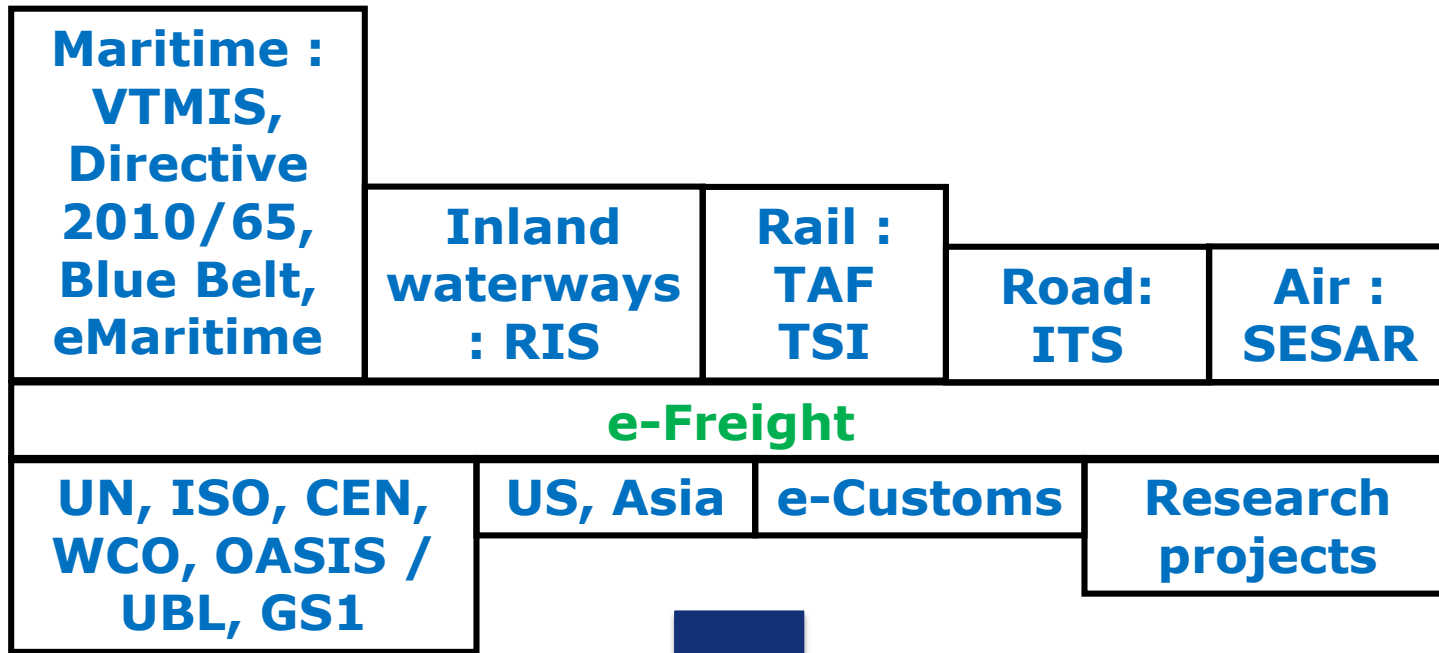
- A mosaic of existing modal and sectorial initiatives lacking coordination: standards and infrastructures => data re-entry
- Remaining legal barriers to use and recognition of e-transport documents (e.g. acceptance by authorities of electronic documents)
- Trust limited by data protection questions: further to existing legislation, need to provide answers specific to the logistics sector: access rights, dangerous goods management
- Need for a critical mass of stakeholders sharing data and using related standards (need to convince with a sufficient number of successful business cases, cost-effective and easy-to-use solutions for SMEs, access to public data)

# The way forward: examples of tools envisaged – technical tools

Background: new Commission – more coordination

1/ Further coordination : allow logistics players to speak a “common language” => data reuse

Standards (without reinventing the wheel)



# The way forward: examples of tools envisaged – governance framework

2/ Lifting legal barriers to e-transport documents

3/ Raising trust thanks to adequate data protection – a governance body producing and maintaining a "yellow book of companies" ?

4/ Supporting development of a critical mass of stakeholders sharing data and using related standards ?

=> Tools under assessment

# The way forward: we need you !

Active involvement of all stakeholders is key to implementation

=> projects : Horizon 2020, CEF

H2020: <http://ec.europa.eu/research/participants/portal/desktop/en/opportunities/h2020/topics/2704-mg-6.3-2015.html>

CEF: [http://inea.ec.europa.eu/download/calls2014/cef\\_transport/calltexts/\\_map\\_funding-objective-2\\_annex-1\\_innovation.pdf](http://inea.ec.europa.eu/download/calls2014/cef_transport/calltexts/_map_funding-objective-2_annex-1_innovation.pdf) (p.5)



=> e-Freight Forum

**WE WANT YOU!**

=> generic IT tools, e.g. e-Signature

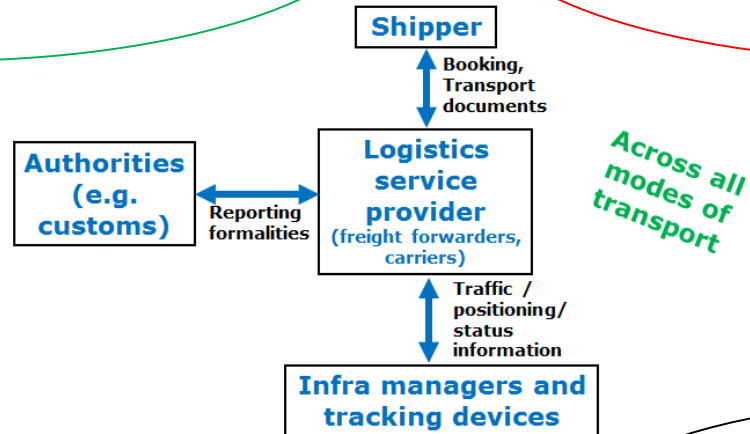
# e-Freight

## Objectives

**Increase efficiency**  
**Decrease costs/admin burden**  
**New market opportunities**

## Vision

**Connecting better stakeholders –  
easier access and use of  
information**



## Concrete changes

## Policy tools

**Building on existing systems:**

- Standards – common language
- Governance framework, legal tools (e.g. data protection)

**From paper to electronic**  
**No more repeated data entry into different systems**  
**New business opportunities, real-time optimisation of freight management by integrating data from different sources**



European  
Commission

# Thank you

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